

Disclaimer



Certain statements in this presentation describing the Company's objectives, projections, estimates and expectations may be 'forward looking statements' within the meaning of applicable laws and regulations.

Although our expectations are based on reasonable assumptions, these forward-looking statements may be influenced by numerous risks and uncertainties that could cause actual outcomes and results to be materially different from those expressed or implied. The Company takes no responsibility for any consequence of decisions made based on such statements and holds no obligation to update these in the future.

The past financial figures have been regrouped or reclassified as per the current grouping, where ever necessary.

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Key Highlights

Key Highlights



Sales and Operational Performance

- Highest ever Quarterly Sales Volume at **6.42 MnT**
- EBITDA/T for Q4FY21 Rs. 1,191 and for FY21 Rs. 1,333

Debt Position

- Repayment of Gross Debt Rs. 845 cr during the quarter and Rs. 2,224 cr during FY21
- Net Debt/EBITDA at 0.04x

Capacity Addition

- Installed Capacity increased to 30.75 MnT
 - Commenced commercial production of Line II of 2.25 MnT at BCW (West Bengal)

Mutual Fund Units

As per Interim Supreme Court order, Securities worth Rs. 344 cr(MTM value 390Cr) have been credited back to DBL

Key Management

Appointed Mr. Dharmender Tuteja as Chief Financial Officer (CFO) of the company



Financial Performance

Financial Performance- Q4FY21



| Particulars | Q4FY21 | Q4FY20 | YoY |
|-----------------------------------|--------|--------|-------|
| Sales Volume (MnT) | 6.42 | 5.17 | 24% |
| Revenue from Operations (Rs. Cr.) | 3,281 | 2,483 | 32% |
| EBITDA (Rs. Cr.) | 776 | 508 | 53% |
| EBITDA (Rs./T) | 1,191 | 961 | 24% |
| Profit Before Tax (Rs. Cr.) | 428 | 65 | 558% |
| Profit After Tax (Rs. Cr.) | 640 | 24 | 2567% |

Financial Performance- FY21



| Particulars | FY21 | FY20 | YoY |
|-----------------------------------|--------|-------|------|
| Sales Volume (MnT) | 20.70 | 19.29 | 7% |
| Revenue from Operations (Rs. Cr.) | 10,522 | 9,674 | 9% |
| EBITDA (Rs. Cr.) | 2,783 | 2,106 | 32% |
| EBITDA (Rs./T) | 1,333 | 1,072 | 24% |
| Profit Before Tax (Rs. Cr.) | 1,408 | 357 | 295% |
| Profit After Tax (Rs. Cr.) | 1,243 | 238 | 423% |

Extract of Quarterly Income Statement



| Particulars (Rs. Cr.) | Q4FY21 | Q4FY20 | YoY |
|-------------------------|--------|--------|---------|
| Revenue from Operations | 3,281 | 2,483 | 32% |
| Operating Expenses | 2,505 | 1,975 | 27% |
| EBITDA | 776 | 508 | 53% |
| Other Income | 40 | 56 | -29% |
| Depreciation | 330 | 375 | -12% |
| Finance Cost* | 58 | 124 | -53% |
| PBT | 428 | 65 | 558% |
| PAT | 640 | 24 | 2567% |
| EBITDA Margin^ (%) | 25% | 20% | 450 bps |

^{*}including Forex MTM
^ Excl. Refractory

Extract of Full Year Income Statement



| Particulars (Rs. Cr.) | FY21 | FY20 | YoY |
|-------------------------|--------|-------|---------|
| Revenue from Operations | 10,522 | 9,674 | 9% |
| Operating Expenses | 7,739 | 7,568 | 2% |
| EBITDA | 2,783 | 2,106 | 32% |
| Other Income | 182 | 217 | -16% |
| Depreciation | 1,262 | 1,528 | -17% |
| Finance Cost* | 295 | 438 | -33% |
| PBT | 1,408 | 357 | 295% |
| PAT | 1,243 | 238 | 423% |
| EBITDA Margin^ (%) | 27% | 22% | 500 bps |

^{*}including Forex MTM
^ Excl. Refractory



| Particulars (Rs. Cr.) | Mar'21 | Dec'20 | QoQ |
|---------------------------|--------|--------|-------|
| Gross Debt | 3,742 | 4,587 | (845) |
| Cash & Cash Equivalents * | 3,643 | 3,187 | 456 |
| Net Debt | 99 | 1,400 | (589) |
| | | | |
| Net Debt/EBITDA (x) | 0.04 | 0.56 | |

During full year FY21, Robust Operating Cash Flow Generation led to Gross Debt Reduction of Rs. 2,224 cr.

^{*} Includes MTM value of IEX Investment (increase of ~Rs. 598 cr as compared to 31st Dec'20)

Finance Cost – Quarterly



| | Particulars (Rs. Cr.) | Q4FY21 | Q4FY20 | YoY |
|---|-----------------------|--------|--------|--------|
| 1 | Interest Cost | 45 | 66 | (40%) |
| 2 | Other Charges | 20 | 12 | 69% |
| | Total | 60 | 78 | (23%) |
| 3 | Forex Fluctuation | (8) | 46 | (117%) |
| | Total Finance Cost | 58 | 124 | (58%) |
| | Cost of Borrowing (%) | 5.3% | 8.0% | |

Finance Cost – Full Year



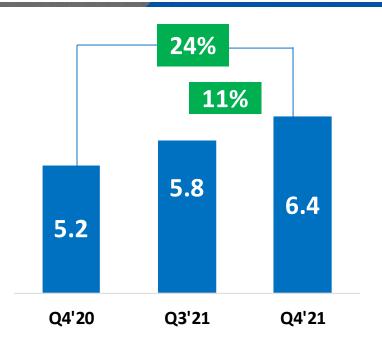
| | Particulars (Rs. Cr.) | FY21 | FY20 | YoY |
|---|-----------------------|------|------|--------|
| 1 | Interest Cost | 240 | 320 | (27%) |
| 2 | Other Charges | 75 | 47 | 58% |
| | Total | 315 | 367 | (16%) |
| 3 | Forex Fluctuation | (20) | 71 | (128%) |
| | Total Finance Cost | 295 | 438 | (25%) |
| | Cost of Borrowing (%) | 6.5% | 8.1% | |

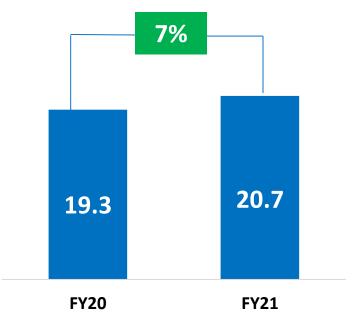


Operational Performance

Sales Volume (MnT)

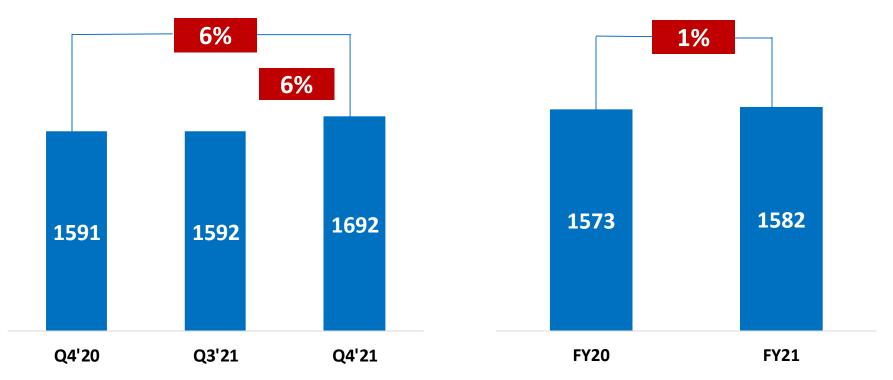






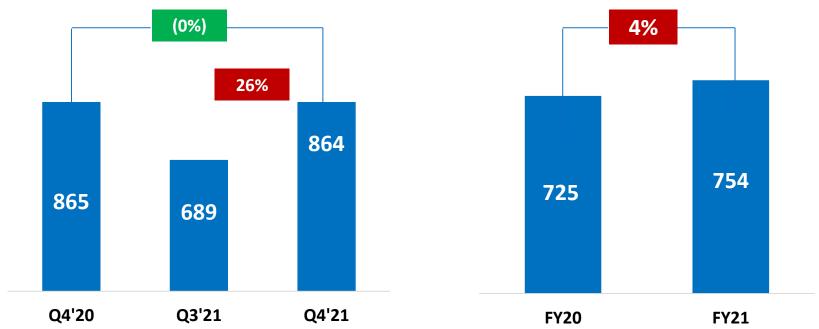
Variable Cost (Rs./T)





Raw Material Cost (Rs./T)

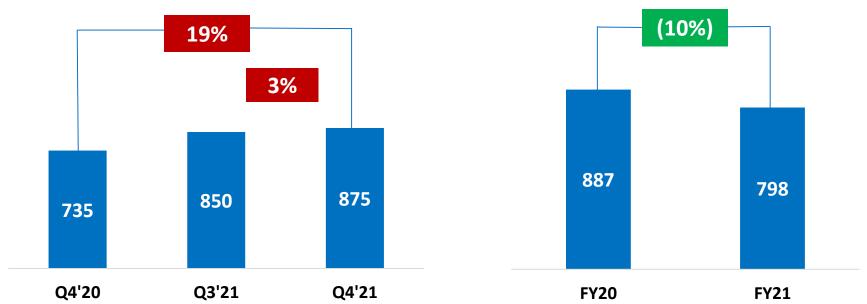




Sequential increase in raw material cost for Q4 is mainly driven steep increase in prices of Slag

Power & Fuel Cost (Rs./T)

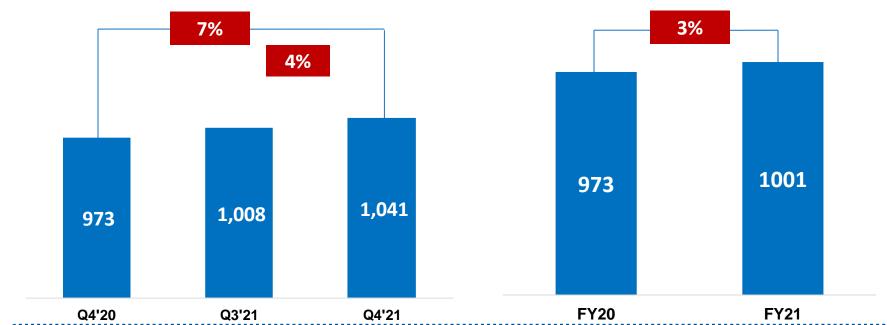




Petcoke – Consumption rate increased to **\$87/T** (5% rise QOQ) during this quarter as against \$83/T in Q3FY21 and \$66/T in Q4FY20.

Logistics Cost (Rs./T)





Sequential Variance due to:

- Increase in Diesel prices
- Lower Direct Dispatch as compared to Last Quarter



Awards & Accolades

Awards and Accolades





International Sustainability Accolade for DCBL

- DCBL received the **Asia Sustainability & Environmental Stewardship Award** by International Cement Executive.
- Our company has been acknowledged as the greenest cement manufacturer with lowest carbon footprint in the global cement industry.



DCBL is one of the 16 Global Companies (only 2 from India) to be appointed as "COP-26 Business Leader" by COP-26 Presidency, an apex UN Body under United Nations Framework Convention on Climate Change (UNFCCC)



Nalanda LLC Awarded Best L&D Team of the Year 2020

- Nalanda, the Dalmia School of Leadership, Learning and Change (LLC) has won the Best L&D Team of the Year at Businessworld People's HR L&D Excellence Summit & Awards 2020.
- The team was declared winner for driving sustainable HR contributions to the organization even during pandemic times.



Corporate Social Responsibility

CSR Initiatives





Livelihood

- 834 women organized into 72 SHGs during FY 2021
- 75 women SHGs identified to promote 100 micro enterprises
- 11,070 families benefitted from livelihood enhancement training programs
- DIKSHa- 1,046 youths completed training with 100% job offers, 470 undergoing training as on 31st March 2021



Climate Action Water

- 5 check dams, 30 farm ponds, 8 village ponds, 73 acres of drip irrigation
- Enabling Harvesting and Conservation Potential of 1,025 crore liters of water annually
- Annual harvesting and conservation potential created is 2,443 crore liters as on 31st
 March 2021

CSR Initiatives





Climate Action Energy

- 326 Clean Cooking Kitchens, 49 Clean Lighting Solutions, 25,000+ Saplings Planted
- Ensuring reduction in 1,706 tons of CO₂ emission annually
- As on 31st March 2021, 67,972 tons of CO₂ emission evaded annually.



Social Infrastructure

- 19,367 people reached through Health initiatives, 11,271 people benefitted through Helpage India Healthcare project in Cuttack location
- 9 anganwadis and 19 schools supported under happy school project benefitting 3,676 children
- Completed construction of Rural Haats in Medinipur and Belgaum
- 801 beneficiaries sensitized on digital literacy



Annexure

Working: Impact of Goodwill Depreciation due to Restructuring



| | FY | /21 | FY20 | |
|--------------------------|---------------------------------------|---------------------------------|---------------------------------------|---------------------------------|
| Particulars (Rs. Cr.) | As on Date (With Restructuring) | Without impact of Restructuring | As on Date (With Restructuring) | Without impact of Restructuring |
| Income from Operations | 10,522 | 10,522 | 9,674 | 9,674 |
| Less:-Operating Expenses | 7,739 | 7,739 | 7,568 | 7,568 |
| EBITDA | 2,783 | 2,783 | 2,106 | 2,106 |
| Add:- Other Income | 182 | 182 | 217 | 217 |
| Less:-Depreciation | 1,262 | 1,059 | 1,528 | 1,126 |
| Less:- Finance Cost | 295 | 295 | 438 | 438 |
| PBT | 1,408 | 1,611 | 357 | 759 |



Thank You

CONTACT INFORMATION

Corporate Office: 11th & 12th floor, Hansalaya Building, 15, Barakhamba Road, New Delhi – 110001

e: investorrelations@dalmiabharat.com w: www.dalmiacement.com